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## Programs & Institutes

- Center for Public Administration & Policy (CPAP)
- Government & International Affairs (GIA)
- Urban Affairs & Planning (UAP)
- Institute for Policy & Governance (IPG)

## Degrees Offered

- **Undergraduate**
  - Environmental Policy & Planning (EEP) Major
  - Smart and Sustainable Cities (SSC) Major
  - Community Systems & Engagement (CSE) Pathways Minor

- **Master**
  - Public Administration (MPA)
  - Public & International Affairs (MPIA)
  - Urban & Regional Planning (MURP)

- **Ph.D.**
  - Public Administration & Public Affairs
  - Planning, Governance & Globalization

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Message from the Director

The onset of a global pandemic, large-scale civil protests, and a polarizing presidential election ensured that none of us will forget the year 2020. At SPIA, we had to switch to online teaching and telework on short notice and attempt to keep ourselves and our loved ones safe. SPIA had to cancel our Washington Semester and Study Abroad programs and postpone plans for VT’s Giving Day. The social and political issues heightened in the past year reinforced SPIA’s need to prioritize diversity and inclusion in our educational curriculum and keep partisan political discussions civil. The pandemic forced operational uncertainty in light of mandatory budget cuts, the inability of international students to join us, and the need for financial aid by students adversely impacted by the pandemic.

Disconcerting times always test the character of individuals and institutions and I am proud of the fact that we did not emerge devastated from this multipronged crisis. To the contrary, SPIA proved its resiliency and demonstrated its ability to withstand an unprecedented condition of adversity and register the following accomplishments during calendar year 2020:

- SPIA received the 2020 Virginia Tech Exemplary Department or Program Award for the theme of developing and sustaining effective approaches to teaching with a global perspective at the graduate or undergraduate levels.
- SPIA’s sponsored programs expenditures reached $2.27 million dollars, which was higher than any of the last five years.
- On March 16, 2020 we unveiled the new SPIA website that has substantially increased visibility for the school through user traffic.
- We witnessed our highest-ever yield rate for undergraduate admission.
- A new Accelerated Master’s in Public Administration (MPA) degree was launched for students enrolled in our Bachelor of Arts in Public and Urban Affairs (PUA).
- In January 2020, we offered a new winter session seminar entitled “Washington Experience: U.S. Congressional Oversight in Action.”
- SPIA’s Richmond academic campus became operational in the Fall 2020 semester. Colleagues there also received a new $194,000 research grant as part of a 3-year partnership with the Virginia Department of Conservation and Recreation (DCR) to strengthen current efforts and discover new approaches related to DCR’s effort to build a more diverse, equitable, and inclusive organization.
- We drafted a 120-page academic program review report for the University’s Office of Analytics & Institutional Effectiveness, which contains a wealth of information that will be used to advance a strategic vision and plan for the school.
- We offered virtual information sessions for prospective students for all our degree programs.
- We had a record year in terms of media citations of faculty.
- We implemented a communications strategy that prioritized marketing and advertising (including digital ads, mobile ads, bus ads) more than in any previous year.
- We launched SPIA’s YouTube channel, while our followers on social media platforms increased at a rapid rate.
At the close of 2020, the School of Public and International Affairs had some 160 undergraduate and 250 graduate students taught and supported by 21 tenured faculty, 8 tenure-acquiring faculty, 1 collegiate professor, and 10 dedicated staff members. In addition, students benefit from engaging with high-ranking/performing practitioners who serve as Professors of Practice/adjuncts, and administrative/professional lecturers. The distribution of full-time SPIA faculty in Arlington, Blacksburg, and Richmond is respectively 50%, 43%, and 7%.

In 2020, the school experienced the following faculty and staff changes:

- Four long-time staff members (Krystal Wright, Georgeta Pourchet, Leigh Bower, and Myriam Lechuga) retired or joined a different unit within VT. Natalia Gutierrez-Smith (Administrative Coordinator based in Blacksburg) and Elia Amegashie (Graduate Enrollment Coordinator/Academic Advisor based in our Arlington campus) were hired to cover the responsibilities of Georgeta Pourchet, Leigh Bower, and Myriam Lechuga.
- Kelly Crist, an Administrative Coordinator for SPIA, was promoted to Manager of Faculty and Student Affairs and assumed Krystal Wright’s responsibilities in addition to maintaining the majority of the duties from her prior role. SPIA Business Manager Leslie Day, SPIA IT Manager Matthew Jezierski and SPIA Fiscal Tech Han Le also assumed additional responsibilities so that SPIA could maintain the maximum level of service possible during this transition period.
- Professors Thomas Skuzinski, Wenwen Zhang, Elizabeth Morton and Anne Khademian (former director of SPIA) left the university, and Dr. Randall (Randy) Murch, a Professor of Practice at SPIA, retired.
- Professor Ralph Hall became SPIA’s Associate Director while continuing to serve as Undergraduate Programs Director.
- Professor Ariel Ahram became GIA Program Chair while Professors Robin Lemaire, Joe Rees, and Stephanie Smith served as CPAP’s co-program chairs.
- Two of our SPIA colleagues in Richmond took on additional leadership roles at the College of Architecture and Urban Studies: Leisha LaRiviere as the Director of Strategic Planning, and Cecily Rodriguez as the Director of Diversity and Inclusion.
The following pages highlight the accomplishments of SPIA faculty, students, staff and alumni in the 2020 calendar year.

- Faculty and staff received seven university and international awards.
- Faculty won an impressive $2.7 million dollars in competitive external and internal grants.
- Faculty served as editor in chief or member of the main editorial boards of 31 different journals and book series.
- Faculty presented their research at over 30 national and international conferences.
- At least 10 current and former students received award and honors.
- Seventeen SPIA students earned their doctoral degrees, fifty-seven students earned their masters’ degrees, and forty-six earned their undergraduate degrees.

2020 also marked fifteen years of service for Mary E. Dunkenberger and Claudia C. Malenich (Institute for Policy and Governance), twenty-five years of service for Prof. Joseph V. Rees (CPAP), and thirty years of service for Prof. Max Stephenson (UAP & IPG) and Prof. Gerard Toal (GIA).

SPIA remains a vibrant school where innovative instruction and cutting-edge research takes place on a daily basis and has local, regional, state, federal, and international impact. I thank every member of the SPIA family for their unique contributions and congratulate them on their accomplishments.

Mehrzad Boroujerdi
Director
School of Public & International Affairs
Virginia Tech
Regular Faculty

Ariel Ahram
Associate Professor
GIA

David Bieri
Associate Professor
UAP

Mehrzad Boroujerdi
Director & Professor,
SPIA

David Bredenkamp
Assistant Professor
CPAP

Ralph Buehler
Professor
UAP

Maggie Cowell
Associate Professor
UAP

Giselle Datz
Associate Professor
GIA

Stephanie Davis
Collegiate Assistant
Professor
CPAP

Matthew Dull
Associate Professor
CPAP

Adrienne Edesis
Assistant Professor
CPAP

Ralph Hall
Associate Professor
UAP
Undergraduate Programs Director &
Associate Director,
SPIA

Steve Hankey
Associate Professor
UAP
Karen Hult
Professor
CPAP

Laura Jensen
Associate Professor
CPAP

Leisha LaRiviere
Adjunct Professor
CPAP & Associate Director, Richmond

Robin Lemaire
Associate Professor
CPAP

Chad Levinson
Assistant Professor
GIA

Theodore Lim
Assistant Professor
UAP

Timothy Luke
University Distinguished Professor
GIA

Eric Malczewski
Assistant Professor
CPAP

Shalini Misra
Associate Professor
UAP

Joel Peters
Professor
GIA

Joe Rees
Associate Professor
CPAP
Professors of Practice

Joyce Barr
Professor of Practice, SPIA

Mary Beth Dunkenberger
Associate Director, Institute for Policy & Governance

Jeffrey Glick
Professor of Practice, SPIA

Thomas Hickock
Professor of Practice, CPAP

Shelley Mastran
Professor of Practice, UAP

James Moran
Professor of Practice, SPIA
Emeritus Faculty

James Bohland
Professor Emeritus

Brian Cook
Professor Emeritus

Larkin Dudley
Professor Emerita

Wilma Dunaway
Professor Emerita

John Randolf
Professor Emeritus

Joyce Rothschild
Professor Emerita

James Wolf
Professor Emeritus
Honors and Awards

**Faculty and Staff Awards**

*Ariel Ahram*
Certificate for Excellence in Teaching, College of Architecture and Urban Studies (CAUS)

*Leigh Bower*
CAUS Outstanding Administrative and Professional Staff Award

*Leslie Day*
Elizabeth Roberson Staff Excellence Award

*Steve Hankey*
CAUS Certificate for Excellence in Scholarship (with Graduate School)

*Tim Luke*
Pufendorf Institute Visiting Research Fellowship, Pufendorf Institute of Advanced Studies, Lund University, Lund, Sweden

*Todd Schenk*
CAUS Certificate for Excellence in Outreach Award
Aspire! Award, Civility category

*Thomas Skuzinski*
University Teaching Excellence Award

**Alumni and Student Awards**

*Nick Armitage* (Smart and Sustainable Cities and Landscape Architecture)
2020 Phi Kappa Phi Medallion Award

*Nicole Benincasa* (UAP alumna)
CAUS Outstanding Recent Alumni

*Mahtot Gebresellasie* (Ph.D. Candidate, PGG)
American Public Transportation Foundation's (APTF) Americans with Disabilities Act (ADA) 25th Anniversary Scholarship

*Xavier Harmony* (Ph.D. student, PGG)
American Public Transportation Foundation's James “Jim” Cowen Scholarship

*Sabith Khan* (PGG alumni)
Virginia A. Hodgkinson Research Book Prize, Association for Research on Nonprofit Organizations and Voluntary Action

*Huyen Le* (PGG alumni)
CAUS Outstanding Dissertation Award

*Ceara Rudd* (Environmental Planning and Policy major)
CAUS Phi Kappa Phi medallion

*Marco W. Viola* (Public and Urban Affairs)
Inducted to Phi Beta Kappa (the nation's oldest and most widely known honor society)

*Kristin Rader Owen* (MURP, 2014)
FEMA's 2019 Innovation/Project Award

*Shahidur Rashid Talukdar* (PhD candidate, CPAP)
Best Student Paper Award at the annual meeting of the Northeast Conference on Public Administration

**School Award**

SPIA received the 2020 Virginia Tech Exemplary Department or Program Award for the theme of developing and sustaining effective approaches to teaching with a global perspective at the graduate or undergraduate levels (12/31/2020)
David Bieri
The August Lösch (1906-1945) Online Archive, VT Kellogg Center for Philosophy, Politics & Economics. Amount: $2,800, Principal Investigator, 12/01/2020 - 08/31/2021.

Mary Beth Dunkenberger
Studies to Advance Recovery Supports in Central Appalachia (STARS), NIH Drug Abuse and Addiction Research Programs, With East Tennessee State University and Fralin Biomedical Research Institute. Subaward Amount: $13,254 (per year), Co-Investigator, 07/01/2020 - 04/6/30/2025.

Mary Beth Dunkenberger and Liz Allen
Mount Rogers Community Services Certified Community Behavioral Health Clinic, Substance Abuse Mental Health Service Agency. Amount: $134,368, Principal Investigator, 06/01/2020 - 04/30/2022.

New River Valley Certified Community Behavioral Health Clinic Years 3-4, Substance Abuse Mental Health Service Agency. Amount: $373,262, Principal Investigator, 06/01/2020 - 04/30/2022.

Mary Beth Dunkenberger and Lara Nagle
Medication Assisted Treatment in Detention Center and Drug Court Environments, Substance Abuse Mental Health Service Agency via Virginia Higher Education Opioid Consortium. Sub Award Amount: $34,353, Co-Principal Investigators, 04/15/2020 - 09/30/2020.

New River Valley Drug Court Impact Research, Substance Abuse Mental Health Service Agency via Virginia Higher Education Opioid Consortium. Sub Award Amount: $57,477, Co-Principal Investigators, 02/15/2020 - 09/30/2020.

Ralph Hall

Steve Hankey

Leisha LaRiviere
Agricultural Worker Mental Health Prevention and Wellness Initiative, National Hispanic Latino Mental Health Technology Transfer Center. Amount: $14,500, Principal Investigator, 10/01/2020-04/30/2021.

Robin Lemaire
FOCUS on Prevention: Improving quality of life by focusing on rural neighborhoods, Center for Peace Studies and Violence Prevention. Amount: $8,000, Principal Investigators: Sedgwick D; Wenzel S; Baker C, 07/01/2020.

Theo Lim
Mapping Urban Heat Islands with UAVs, GO Virginia Developing a Destination for Talent Initiative. Amount: $5,000, 11/15/2020 - 06/01/2021.
Shalini Misra

Digital Mind: Thinking in an Age of Fleeting Attention, Center for Digital Humanities Summer Research Award. Amount: $4,000, Principal Investigator.

Grant from the Virginia Tech Provost’s Office to host and co-Chair (with Anne Khademian) the 2021 International Science of Team Science Conference in Arlington, VA. Amount: $45,000.

Shalini Misra and Kris Wernstedt


David Moore

Total Action for Progress SwiftStart Administration Extension. Amount $87,219, Principal Investigator, 7/1/2020 - 6/30/2021.

Melony A. Price-Rhodes

Federal Reimbursement Unit (FRU), Fairfax County Department of Health and Human Services. Amount $575,008, Principal Investigator, 7/1/2020 - 6/30/2021.

Patrick Roberts and Shalini Misra

CONVERGE Working Group grant on Technology, Policy, and the Public Sector in the COVID-19 Environment, National Science Foundation-funded Social Science Extreme Events Research (SSEER) Network. Amount: $1,000.

Todd Schenk

Collaborative Research: GCR: Common Pool Resource Theory as a Scalable Framework for Catalyzing Stakeholder-Driven Solutions to the Freshwater Salinization Syndrome, National Science Foundation. Amount $2,047,434, Principal Investigators: Grant S; Schenk T; Rippy M; Hotchkiss E; Edwards M, 09/01/2020.

CNH2-S: Scrambled responsibilities - species conservation and collaborative governance in an era of global change, National Science Foundation. Amount: $169,666, Principal Investigator.

Sustainable Renewable Energy & Agrovoltaics Development Proposal, Center for Coastal Studies SEED Grant. Amount: $14,500, Principal Investigators: Meyers R; Fike J; Ford WM; Ignosh J; Klopfes S; Schenk T; van Senten J, 07/31/2020

Creativity, Arts & Technology to Build Civility, Institute for Creativity, Arts, and Technology (ICAT). Amount: $24,904, Principal Investigators: Leonard R; Jones T; Surmanek C; Wood T, 07/01/2020-05/31/2021.

Virginia Tech Invasive Species Working Group, Fralin Life Sciences Institute. Amount: $246,000, Principal Investigators: Barney J; Haak D; Salom S; Schenk T; Brown B; Lakoba V, 12/01/2020 - 12/31/2022.

Stephanie Smith

Books or Monographs

Ariel Ahram


Timothy Luke


Shalini Misra and Gaetano R. Lotrecchiano, eds.


Book Chapters

Ariel Ahram

Ahram A. “Rebel Oil Companies and Wartime Economic Governance in MENA.” In *Revisiting natural resources in the Middle East and North Africa*. European University Institute, Florence, Italy, 2020.

David Bieri


Mehrzad Boroujerdi


Maggie Cowell

Robin Lemaire


Timothy W. Luke


Eric Malczewski


Shalini Misra


Patrick Roberts


Thomas Sanchez


Todd Schenk


Max Stephenson


Maggie Cowell


Ralph Hall


Journal Articles

Ariel Ahram


Ralph Buehler


Ralph Buehler and Steve Hankey


Ralph Hall

Steve Hankey

Demuzere M; Hankey S; Mills G; Zhang W; Lu T; Bechtel B. (2020). “Combining expert and crowd-sourced training data to map urban form and functions for the continental US,” *Scientific Data, 7* (1).

Steve Hankey and Todd Schenk
Yeganeh A; McCoy AP; Reichard G; Schenk T; Hankey S. (2020). “Green building and policy innovation in the US Low-Income Housing Tax Credit programme,” *Building Research and Information*.

Karen Hult


Laura Jensen


Sara Jordan (Affiliated Faculty)

Robin Lemaire
**Thea Lim**


**Tim Luke**


**Shalini Misra and Patrick Roberts**


**Patrick Roberts and Matt Dull**


**Thomas Sanchez**

**Todd Schenk**  


**Stephanie Smith**  


**Max Stephenson**  


**Kris Wernstedt**  

**Kris Wernstedt and Patrick Roberts**  

**Yang Zhang**  


**Raymond Zuniga**  

**Stephanie Davis**  

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**Journal Editorship**

SPIA faculty currently serve on the editorial boards of the following academic journals:

*Administration & Society* (Brian Cook, Karen Hult and Laura Jensen)

*American Review of Public Administration* (Patrick Roberts)

*Athens Journal of Social Sciences* (Max Stephenson)

*Congress & the Presidency* (Karen Hult)

*Environmental Health Perspectives* (Steve Hankey as member of editorial review board)

*Europe and the World Book Series, Lexington Books* (Joel Peters, Co-editor)

*Fast Capitalism* (Time Luke, Co-editor)

*Housing Policy Debate* (David Bieri; Tom Sanchez as
Editor-in-chief (2010-2021)

*International Journal of Sustainable Transport* (Ralph Buehler)

*Iran: Journal of the British Institute of Persian Studies* (Mehrzad Boroujerdi)

*Iranian Studies* (Mehrzad Boroujerdi)

*Journal of Collaborative Healthcare and Translational Medicine* (Shalini Misra)

*Journal of Transport and Land Use* (Ralph Buehler)

*Land* (Tom Sanchez)

*New Political Science* (Time Luke, Associate Editor)

*Opolis* (Tom Sanchez)

*Policy Studies Journal* (Laura Jensen)

*Presidential Studies Quarterly* (Karen Hult)

*Review of Evolutionary Political Economy* (Giselle Datz as the Associate Editor)

*Rhetoric & Public Affairs* (Karen Hult)

*Risk, Hazards & Crisis in Public Policy* (Patrick Roberts)

*Urban Affairs Review* (Maggie Cawell)

*Urban and Regional Resilience eJournal* (David Bieri, editor/curator)

*Sustainability* (Max Stephenson)


*Transport Reviews* (Ralph Buehler as Book Review Editor)

*Transportation Research Part-D* (Ralph Buehler)

*Transportation Research Record* (Ralph Buehler as Associate Editor)

*Urban Findings* (Tom Sanchez on Editorial Advisory Board)

*Urban Planning* (Tom Sanchez)

*Urban Science* (Tom Sanchez)

## Conference Presentations

**Ralph Buehler**

Transportation Research Board; Association of Collegiate Schools of Planning

**Maggie Cawell**

Association of Collegiate Schools of Planning; Urban Affairs Association

**Stephanie Davis**

International City/County Management Association
**Ralph Hall**
Transportation Research Board

**Steve Hankey**
Association of Collegiate Schools of Planning; International Society of Environmental Epidemiology; European Geosciences Union; Transportation Research Board

**Karen Hutt**
American Political Science Association; Western Political Science Association; Midwest Political Science Association

**Robin Lemaire**
American Political Science Association; American Public Health Association

**Theo Lim**
Association of Collegiate Schools of Planning

**Tim Luke**
Western Political Science Association; American Political Science Association; Lee Kuan Yew School of Public Policy, National University of Singapore; Pufendorf Institute for Advanced Study, Lund University (Sweden)

**Joe Rees**
Law and Society Association

**Patrick Roberts**
American Political Science Association; Association for Public Policy Analysis and Management

**Todd Schenk**
Association of Collegiate Schools of Planning; Ecological Society of America

**Stephanie Smith**
American Political Science Association; Association for Research on Nonprofit Organizations and Voluntary Action

**Gerard Toal**
Association for Slavic, East European, & Eurasian Studies

**Yang Zhang**
Association of Collegiate Schools of Planning; Natural Hazards Researchers

**Raymond Zuniga**
Association for Public Policy Analysis and Management
Graduating Students

Ph.D., Planning, Governance, and Globalization

Jalal, Pishliwan Abdulwahid, "Sectarianism in Kurdistan Region of Iraq Between Political and Theological Schism" (Spring 2020).

Karle, Joseph Bernard, "No Half Measures Power Vacuums and Military Occupations" (Spring 2020).

Lu, Tianjun, "New Opportunities in Crowd-Sourced Monitoring and Non-government Data Mining for Developing Urban Air Quality Models in the US" (Spring 2020).

McFarland, Christiana K., "Intra-Regional Economic Connectivity: The Role of Industry Clusters in Bridging the Urban-Rural Divide" (Spring 2020).

Miller, Allison Denise, "Preventing Community Violence: A Case Study of Metro Detroit and Interfaith Activism" (Spring 2020).

Moayerian, Neda, "Exploring the Connections between Community Cultural Development and Sustainable Tourism in Central Appalachia" (Spring 2020).

Seymour, Sezaneh Momeni, "What Factors are Associated with Multilateral Environmental Agreement Noncompliance, and can Agreement Provisions be Designed to Mitigate them?" (Spring 2020).

Agnew, Jessica L., "Buying to Thrive: Exploring the Potential for Market-Based Approaches to Contribute to Increases in Diet Diversity in Mozambique" (Summer 2020).

Camacho Carvajal, Luis Felipe, "Technology, Participatory Management Practices (PMP), and Dignity at Work: Negotiating the Use of Technology in a Plastics Packaging Firm" (Summer 2020).


Cranwell, Lindy B., "University Comprehensive Internationalization (CI): Faculty Meaning-Making, Motivations, and Perceptions for Engaging Globally" (Fall 2020).

Donahue, Connor Patrick, "Mare Imperium: the Evolution of Freedom of the Seas Discourse in U.S. Foreign Policy" (Fall 2020).

G.C., Raj Kumar, "Exploring the Potential of Multiple Use Water Services for Smallholder Farmers in the Western Middle Hills of Nepal" (Fall 2020).

Merabishvili, Gela, "The Politics of Border Walls in Hungary, Georgia and Israel" (Fall 2020).

Ph.D., Public Administration / Public Affairs

Edwards, Jaime Elizabeth., "Over the River and Through the Woods: Examining the Relationship between Network Structure, Collaboration and Geography" (Spring 2020).


Master's Students

The following students earned their Master's degrees in Spring 2020:

Sarah B. Baron
Anna A. Denny
Samantha M. Dunn
Zane L. Grey
Lucas W. Hodge
Lesley R. Hunley
Alberto E. Jaimes
Matthew H. Jones
Do Young Kim
Emily C. Lafon
Margaret E. Mac
Vicky L. Moore
Mackenzie C. Morris
Amy L. Southall
William F. Thompson
Eu J. Namkung
Benjamin B. Shannon
Ellen C. Plowman
Lashawnda Singleton
Aida Fernandez-Brillet
Ryan J. Maness
Mohammad S. Noori
Sarkawt L. Shamsulddin
Summer J. Bork
Allen R. Grace
Amelia R. Hulshult
Alexandra C. Kahl

Timothy J. Mack
Samantha N. Mahdu
Stephanie K. Mathena
Ashley A. Posthumus
Shubhankar Sharma
Emily N. Touzel
Kathryn L. Treanor
Yang Wang
Surbhi Yadav
Jennifer M. Burch
Melissa K. Cameron
Daniel R. Clark
John R. Cole
Margaret O. Cooper
Jose R. Delcid
Andrew S. Devereaux
Dina Ghima
Laurie C. Henley
Owain James
Jonathon I. Swiderski
Madeline E. Youngren

Lynda S. Ramirez-Blust
Alexander C. Wilkerson

Undergraduate Students

The following students earned their Undergraduate degrees in Spring 2020:

Melody Brown
Karli Foster
Lydia Gilmer
Kathleen Hills
Elizabeth Hanson
Thomas Lawson
Julie Swann
Lorena Beltran
Kathleen Chesnutt
Kyle Davis
Gabrielle Dean
Dakota Driscoll
Mady Farley
Maja Gabrielson
Lonnie Hamilton
Rose Lewis
Clara Miller
Armi Mosavian
Alice Nelson
Michael Popovech
Elizabeth Quill

Mackenzie Rooke
Taylor Rudd
Kathleen Scopis
Marco Viola
Michael Bannon
Margaret Benson
Collin Harrell
Leah Lord
Catherine Setaro
Julia Sexton
Cayley Byrne
Sara Curry
Bailey Hackley
Ceara Redd
Natalie Serio

The following students earned their Undergraduate degrees in Fall 2020:

Caitlin Adams
Nick Armitage
Allison George
Jackson Green
Sandrine Janowsky
Sean Kim
Hannah Pajewski
Jesse Reynolds
Sarah Rown
Kat Seranni
2020 SPIA Donors

Cheng Hua Education Foundation
Dr. Ariel I. Ahram
Dr. Sheryl D. Bailey
Dr. Yeqing Bao and Ms. Ying Chen
Mr. Jeffrey B. Blackwell
Mr. Brent Blevins Jr.
Dr. and Mrs. Daniel P. Boden
Dr. Mehrzad Boroujerdi
Mr. and Mrs. Taylor E. Chenery
Mr. Jerry E. Cox
Mr. and Mrs. Philip E. Culpepper
Dr. Dennis R. Dean and Ms. Cynthia S. Day
Mr. Jose R. Delcid
Mr. Dodson
Mr. Paul E. Drumwright
Dr. Larkin S. Dudley
Dr. Jaimie E. Edwards
Ms. Brittnee M. Elliott
Mr. George V. Evans III
Dr. Kim E. Fox
Mr. and Mrs. Michael J. Gallini
Dr. and Mrs. Bruce W. Glassco
Mr. John R. Grieser
Dr. and Mrs. George L. Hanbury II

Dr. Chad R. Miller and Mrs. Susan R. Higgs
Dr. Michael S. Keeney
Mr. Walter Kiang
Mr. and Mrs. John G. Kines Jr.
Dr. Walter W. Kovalick Jr.
Mr. and Mrs. Jan S. LaRiviere
Dr. and Mrs. Paul F. Leimer
Mr. and Mrs. Phil A. Leone
Ms. Lisa K. Luedtke
Mr. William C. Mann III
Mr. Trevor E. Mayo
Ms. Lauren K. McKeague
Mr. Robert W. McClintock Jr.
Mr. Souheil Mikdachi and Mrs. Jamile Ramadan
Ms. Vicky L. Moore
Mrs. Norma J. Moss (Estate of Thomas W. Moss Jr.)
Ms. Eun J. Namkung
Ms. Jayashree Narayana
Ms. Sarah N. Nativi
Ms. Sarah Priest
Ms. Kimberly A. Powleson
Ms. Ceara Redd
Mr. and Mrs. Gregory H. Reif
Dr. and Mrs. Minnis E. Ridenour
Mr. and Mrs. Matthew A. Roylance
Mr. and Mrs. Todd E. Schenk
Dr. Robert A. Schuhmann and Mrs. Kelly Swetich
Jv Schiro-Zavela Foundation (The)
Mr. and Mrs. Rodney D. Schnurr
Ms. Alexandra A. Sommers
Mr. Craig R. Smith and Mrs. Emily Coble
Mr. Jonathon I. Swiderski
Mrs. Erin G. Trone
Mrs. Pamela G. Weintraub
Mr. and Mrs. Kevin D. Wilhite
Mr. and Ms. Eoin J. Wrafter
Mr. Matthew S. Worner
Dr. Zhou Yu and Ms. Qian Xie
Dr. Richard Zakour and Dr. Colleen A. Woodard
Mr. Ross E. Zelenske