2021 ANNUAL REPORT
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I invite you to look through the following pages to see how the contributions of our SPIA family enabled us to stand triumphant!

My favorite poet, Omar Khayyam (1048–1141), once wrote:

When things seem difficult and life uphill
Don’t look too far ahead
Keep plodding on.
And inch by inch the road will shorten,
Till the roughest patches will be past and gone.
And you’ll look back surprised and cheered to find
That you have left so many miles behind.
And very soon the tedious climb will stop,
And you will stand triumphant at the top.

In 2021, the School of Public and International Affairs (SPIA) continued onward as we wrestled with a pandemic that caused a fulcrum of change around the globe. Thanks to online teaching, telework arrangements, and public health measures, we handled the operational uncertainties and myriad novel challenges COVID-19 threw our way. It certainly was a challenging climb and certain patches were truly rough.

Yet we not only survived, we excelled.

Consider these highlights:

- SPIA maintained its ranking among the top 50 schools of Public Affairs by US News & World Report.
- The school’s total sponsored program expenditures reached $2.23 million dollars, our highest ever.
- Faculty published 59 academic journal articles, a record number.
- SPIA experienced a 31 percent increase in graduate applications.
- We substantially grew our social media followers (e.g., by over 200 percent on LinkedIn).
- A record number of donors made financial contributions to the school.
- Our faculty had a record year in terms of media interviews.
- SPIA’s Institute for Policy and Governance celebrated its 15th anniversary, having secured $27 million in total funding.
The school’s total sponsored program expenditures reached $2.23 million dollars, our highest ever.

Top 50 schools
We maintained our ranking among the top 50 schools of Public Affairs by US News & World Report.
SPIA offered a total of 151 courses (38 undergraduate and 113 graduate) in 2021. This produced a total of 8,263 student credit hours during the 2020–2021 academic year.

Three new graduate certificates were offered by the school: Science, Technology and Engineering in Policy (STEP) started in Spring 2021; and the Urban Planning Analytics and Transportation Planning and Policy certificates rolled out in Fall 2021.

The State Council of Higher Education for Virginia (SCHEV) approved SPIA’s proposal to offer an online Master of Public Administration (MPA) beginning in Fall 2022.

SPIA offered two iterations of its intensive week-long National Security Executive Education Program in March and November 2021.

SPIA faculty approved a new Promotion and Tenure policy for the school.

SPIA awarded 108 degrees in 2021 (10 Ph.D., 60 Master’s, and 38 Baccalaureate degrees).

In Fall 2021, we welcomed 58 new graduate and 52 new incoming undergraduate first-year and transfer students.

SPIA students received a total of 15 awards and four grants/scholarships.

SPIA students published one book and at least four journal articles.
OPERATIONS

- SPIA formed its first standing Diversity, Equity, and Inclusion Committee in November 2021.
- SPIA produced a 31-page Financial Overview Report that contains the most comprehensive financial data ever assembled for the School.
- SPIA launched an aggressive social media advertising campaign.
- SPIA’s Richmond academic campus moved to a brand new and spacious office suite.
- Numerous improvements were made to our Architectural Annex building in the Blacksburg campus.

PARTNERSHIPS

- SPIA continued its collaboration with the Commonwealth of Virginia to develop the next generation of government leaders in the state by hosting a new cohort of Virginia Management Fellows.
- Our faculty worked with middle school students in Roanoke (in partnership with Roanoke City Public Schools) on a summer program.
- Todd Schenk (Associate Professor, UAP) was embedded as a faculty member in the Fralin Life Sciences Institute following an agreement between SPIA and FLSI.
FACULTY

- SPIA faculty won two dozen grants and received 11 awards and honors.
- Faculty served as editor in chief or member of the main editorial boards of 48 different journals and book series.
- Faculty presented their research at over 30 national and international conferences.
- Associate Professor Ariel Ahram (GIA) was promoted to the rank of Professor, and Assistant professor Todd Schenk received tenure and was promoted to the rank of Associate Professor.
- 2021 marked twenty-five years of service for Prof. Diane Zahm (UAP), fifteen years of service for Prof. Tom Sanchez (UAP), and ten years of service for Prof. Maggie Cowell (UAP).
In 2021, the school experienced the following faculty and staff changes:

- Professor Robin Lemaire (CPAP) left the university, and Dr. Jeffrey Glick, a Professor of Practice at SPIA since 2015, discontinued his active teaching.
- Staff members Leslie Day and Connor Winstead left the school. We hired Christina S. King (Business Manager based in Blacksburg campus), Camden South (Office & Student Experience Manager in Richmond Campus), and Jennifer Quam- Howell (Special Projects Coordinator based in Richmond Campus).
- Professor Yang Zhang was appointed Associate Dean for Research of the College of Architecture and Urban Studies.
- John Provo (Adjunct Professor, UAP) was appointed director of Virginia Tech’s new Center for Economic and Community Engagement.
- Dr. Dennis K. McBride joined SPIA as an Affiliate Professor of Practice, Center for Public Administration and Policy.
- Professor Daniel “Dan” Sui (VT Vice President for Research and Innovation) became a SPIA affiliated faculty.

At the close of 2021, the School of Public and International Affairs had some 142 undergraduate and 250 graduate students taught and supported by over 40 faculty and staff. The distribution of full-time SPIA faculty in Arlington, Blacksburg, and Richmond was respectively 52%, 41%, and 7%.

SPIA remains a vibrant school where innovative instruction and cutting-edge research takes place on a daily basis and has local, regional, state, federal, and international impact. Our newly adopted school tagline captures this spirit: “Empowering Future Leaders to Shape the World’s Communities through Public Service.”
REGULAR FACULTY

Ariel Ahram
Professor, GIA

David Bieri
Associate Professor, UAP

Ariel Ahram
Director, SPIA
Professor, GIA

David Bredenkamp
Assistant Professor, CPAP

Ralph Buehler
Professor, UAP

Maggie Cowell
Associate Professor, UAP

Giselle Datz
Associate Professor, GIA

Stephanie Davis
Collegiate Assistant Professor, CPAP

Matthew Dull
Associate Professor, CPAP

Adrienne Edisis
Assistant Professor, CPAP

Ralph Hall
Associate Director, SPIA
Undergraduate Programs Director
Associate Professor, UAP

Steve Hankey
Associate Professor, UAP
PROFESSOR OF PRACTICE

Sheryl Bailey  
Visiting Professor of Practice

Joyce Barr  
Professor of Practice, GIA

Mary Beth Dunkenberger  
Associate Director, Institute for Policy & Governance (IPG)

Jeffrey Glick  
Professor of Practice, SPIA

Shelley Mastran  
Professor of Practice, UAP

Dennis McBridge  
Professor of Practice, SPIA

James Moran  
Professor of Practice, SPIA

Randall Murch  
Professor of Practice, SPIA
FACULTY AND STAFF AWARDS

David Bieri
- Virginia Tech Alumni Award for Outreach Excellence.

Ralph Buehler
- College of Architecture and Urban Studies Career Achievement Award.

Stephanie Davis
- International City/County Management Association Local Government Research Fellow.
- Appointed Chair of the Virginia Commission on Local Government.

Mary Beth Dunkenberger
- College of Architecture and Urban Studies Award for Outreach Excellence through Virginia Tech’s Office of Outreach and International Affairs.

Ralph Hall
- Leadership and Social Change Residential College (LSCRC) Inclusive Leadership Award.

Theo Lim
- Article chosen as Editor’s Choice in the Journal Socio-ecological Practice Research.

Tim Luke

Cecily Rodriguez
- College of Architecture and Urban Studies Diversity Recognition Award.

Tom Sanchez
- Appointed chair of the education committee of the American Planning Association.
HONORS & AWARDS

STUDENT AWARDS

Richard Donovan (MURP Graduate, 2021)
- American Planning Association Virginia Chapter Award for Outstanding Graduate Student with Professional Promise.

Lydia Gilmer (MURP Graduate, 2021)
- American Planning Association Virginia Chapter Award for Outstanding Graduate Student with Professional Promise.
- College of Architecture and Urban Studies Outstanding Graduate Student Award.

Trey Gordner (MURP Candidate)
- Finalist, Inaugural Cohort of the U.S. Digital Corps.

Xavier Harmony (Ph.D. Candidate, PGG)
- Graduate Student Best Paper Award, Transportation Research Forum.
- WDCSITE Scholarship Award, Washington DC Section Institute of Transportation Engineers.
- Martin Wachs Student Essay Winner and Enon Centennial Scholar, Enon Center for Transportation.

Priya Madrecki (MURP Graduate, 2021)
- American Institute of Certified Planners Certificate Award for Outstanding Graduate Student in Urban and Regional Planning.

Lauren K. McKeague (Ph.D. Candidate, Public Administration and Public Affairs)
- Founders Award, Center for Public Administration and Policy.

Nareg Seferian (Ph.D. Candidate, PGG)
- Armenian Studies Scholarship provided by the Armenian Communities Department of the Calouste Gulbenkian Foundation based in Lisbon, Portugal.

Emily Warwick (Double Major in International Relations & Public and Urban Affairs)
- Outstanding Senior for the College of Liberal Arts and Human Sciences.

Regan Westwood (Double Major in Environmental Policy & Planning and Smart & Sustainable Cities)
- Atlantic Coast Conference Female Scholar-Athlete of the Year.
- SPIA Outstanding Senior Award.
- Phi Kappa Phi Medallion Award (for being the top graduating senior in the College of Architecture and Urban Studies).
Ralph Buehler and Steve Hankey
- NCA Trail Monitoring and Analysis Program, National Park Service/UNC Chapel Hill, Amount: $143,991 (12/01/2021 – 12/01/2022).

Stephanie Davis
- Pathways Assessment Mini-Grant. Amount: $100; Junior Faculty Mentoring Grant. Amount: $1,500.

Matthew Dull

Mary Beth Dunkenberger

Theo Lim

Shalini Misra
- Grant from the Virginia Tech Provost’s Office to host and chair the 2021 International Science of Team Science Conference in Arlington, VA. Amount: $45,000.

Shalini Misra and Kris Wernstedt

David Moore
- RESTORE Administration Extension; Total Action for Progress. Amount: $68,435
- Virginia Eviction Reduction Pilot Needs Assessment (in partnership with VCHR); Total Action for Progress. Amount: $45,000. Co-PI: Lara Nagle and Mel Jones.
Lara Nagle

- Critz Community Enhancement Project (in partnership with Reynolds Homestead); Appalachian Regional Commission. Amount: $2,785. Co-PI: Max Stephenson.

Melony Price-Rhodes

- Fairfax County VA Department of Family Services Child Protective Services and Foster Care and Adoptions Programs; Fairfax/Falls Church Children’s Services Act. Amount: $606,877.


Thomas Sanchez & Theo Lim


Todd Schenk

- CNH2-S: Scrambled responsibilities - species conservation and collaborative governance in an era of global change, University of Tennessee, National Science Foundation. Amount: $169,666 (04/01/2021 – 07/31/2024).

Max Stephenson

- Maré from the Inside: Art, Culture and Politics in Rio de Janeiro, Brazil, Virginia Tech College of Liberal Arts and Human Sciences. Amount: $9,000 (01/01/2021 – 01/01/2022). Co-investigators: N. Barnes N. and D. Poets.

Yang Zhang

- Developing a Resilience Quotient System for Flood Mitigation and Managed Retreat in Coastal Virginia, Virginia Institute of Marine Science. Amount: $80,000 (09/01/2021 – 08/31/2022).

STUDENT GRANTS AND SCHOLARSHIPS

Margaret Appleby (Ph.D. Candidate, PGG)

- College of Architecture and Urban Studies student initiated research grant (SIRG).

Kristen Sarik (Bachelor's Degree Candidate in Smart and Sustainable Cities)


Jack Trainor (MURP Graduate, 2021)

- American Planning Association (APA) Economic Development Division Holzheimer Scholarship.

Qiong Wang (Ph.D. Candidate, PGG)

- Virginia Sea Grant Fellowship Awardee – 2021–2023 VASG Graduate Research Fellowship. Amount: $80,000.
**BOOKS & MONOGRAPHS**

**Mehrzad Boroujerdi**  

**Ralph Buehler**  

**Brian Cook**  

**Maggie Cowell**  
Tim Luke

Thomas Sanchez

Max Stephenson


**BOOK CHAPTERS**

Ariel Ahram

David Bieri

Giselle Datz
Stephanie Davis


Ralph Hall

Tim Luke

Shalini Misra and Patrick Roberts

Todd Schenk

Ariel Ahram

David Bredenkamp

Ralph Buehler
REFEREED JOURNAL ARTICLES (CONT’D)


Maggie Cowell

Giselle Datz

Stephanie Davis

Matthew Dull and Patrick Roberts

Mary Beth Dunkenberger

Ralph Hall

Steve Hankey

Steve Hankey and Todd Schenk
- Yeganeh, A; McCoy, AP; Reichard, G; Schenk, T; Hankey, S (2021). “Green building and policy innovation in the US Low-Income Housing Tax Credit programme,” Building Research & Information 49(5).

Laura Jensen

Chad Levinson

Theodore Lim

Tim Luke
Patrick Roberts and Kris Wernstedt

Thomas Sanchez

Todd Schenk

Stephanie Smith

Max Stephenson
Gerard Toal

- Koopman, S; Dalby, S; Megoran, N; Sharp, J; Kearns, G; Squire, R; . . . Toal, G. (2021). “Critical Geopolitics/critical geopolitics 25 years on,” Political Geography, 90.

Kris Wernstedt


Yang Zhang


STUDENT PUBLICATIONS

Raj K. GC (Ph.D., PGG, 2020)

- Farhad Hassan Abdullah Mamshai (Ph.D. Candidate, PGG)

Lauren K. McKeague (Ph.D. Candidate, Public Administration and Public Affairs)


Meng Qi (Ph.D. Candidate, PGG)

- Zuleka Woods (Ph.D. Candidate, PGG)
SPIA faculty currently serve on the editorial boards of 48 academic journals.
CONFERENCE PRESENTATIONS

Ralph Buehler
Association of Collegiate Schools of Planning; Transportation Research Board Annual Meeting

Maggie Cowell
Association of Collegiate Schools of Planning; International Science of Team Science (SciTS) Conference

Stephanie Davis
Association of Budgeting and Financial Management; American Political Science Association

Mary Beth Dunkenberger, Laura Nagle & David Moore
Engagement Scholarship Consortium (ESC) 2021 Conference

Adrienne Edisis
Labor and Employment Relations Association

Ralph Hall
International Association of Social Sciences Information Service and Technology; Conference on Higher Education Pedagogy

Steve Hankey
International Society of Environmental Epidemiology; American Association of Geographers

Chad Levinson
International Studies Association Annual Meeting

Theo Lim
American Geophysical Union; American Association of Geographers; Association of Collegiate Schools of Planning

Eric Malczewski
Social Science History Association Annual Conference

Shalini Misra

Patrick Roberts
Perspectives on Public Management and Governance; Korean Association of Policy Studies Conference

Thomas Sanchez
Association for Collegiate Schools of Planning Annual Conference; International Journal of Urban Sciences Symposium; Council of Educators in Landscape Architecture (CELA) Annual Conference

Todd Schenk
Weed Science Society of America; Association of Collegiate Schools of Planning Annual Conference; International Science of Team Science (SciTS) Conference

Stephanie Smith
International Studies Association Annual Meeting; Association for Research on Nonprofit Organizations and Voluntary Action Annual Conference

Max Stephenson
Midwest Political Science Association; International Society for Third Sector Research

Gerard Toal
Association for the Study of Nationalities; Association of American Geographers
GRADUATING
STUDENTS

PH.D., PLANNING, GOVERNANCE, AND GLOBALIZATION

Boggs-Parker, Carmen Elana
“Meeting the Self and the Other: Intercultural Learning During a Faculty-Led Short-term Service-Learning Course to Belize” (Spring 2021)

Gebresselassie, Mahtot Teka
“Wheelchair Accessibility in Transportation Service Hailed Through the Uber and Lyft Apps” (Summer 2021)

Jasper, Marc William
“Prisoner Release as Conflict Management” (Spring 2021)

Wang, Kaidi
“Policy implications for the era of automated vehicles from three perspectives: urban form, mode choice, and equitable transportation environment” (Summer 2021)

Woodard, Davon Teremus Trevino
“Frames of Digital Blackness in the Racialized Palimpsest City: Chicago, Illinois and Johannesburg, South Africa” (Summer 2021)

Young, Arica Nicole
“Social Capital in Cohousing: Understanding How One Community Builds Ties” (Fall 2021)

PH.D., PUBLIC ADMINISTRATION / PUBLIC AFFAIRS

Briceno-Mosquera, Andrea
“Impact of Administrative Burdens on Undocumented Youth Access to Higher Education and Benefits from In-State Tuition” (Summer 2021)

Hollandsworth, Edgar Marion
“Institutionalizing Performance Management: Lessons for Government Leaders from the Government Performance and Results Modernization Act of 2010” (Fall 2021)

Moore, John David
“Making Sense of Networks: Exploring How Network Participants Understand and Use Information from Social Network Analysis” (Spring 2021)

Nguyen, Thi Hong Nhung
“Impact of Human Resource Management on Federal Employees’ Positive Attitudes and Behaviors” (Spring 2021)
The following students earned their Master’s degrees in Spring 2021:

Abell, Aldyn Frances
Adams, Anthony Antonio
Albrecht, Owen Alexander
Anderson, John Hunter
Brown, Melody Ambria
Buscaglia, Caroline Olivia
Byrne, Cayley Erin
English, David Joseph
Gilmer, Lydia Rachel
Goldring, Ariel Louis
Haan, Nicholas Daniel
Hale, Kendra Auburn
Hanton, Kathrine Thomas
Harding, Brandon Allen
Hasham, Muhammad Zaheer Uddin
Huaman, David Sean
Johnson, Allison Noelle
Lawson, Thomas Blake
Marshall, Erika Mahvash
Moore, Donald Devon

Nagorniuk, Anna Alexandra
Nejad, Jahangir K.
Overholt, Meleah Brooke
Parks, Austin Lee
Raouf Hassanzadeh, Behnaz
Redd, Ceara Marie
Reynal, Matthew George
Richards, Edward Prince
Sale, Abigail Grace
Serio, Natalie Ann
Shahbeigi, Azin
Showalter, Amy Laurel
Tankersley, Cole Patrick
Taylor, Dakota L.
Tombarge, Alisande Maria
Vierick, Robert Scott
Walters, Amanda Catherine

The following students earned their Master’s degrees in Fall 2021:

Asante, Albert P.
Evans, Ryan Michael
Caudullo, Victoria

Colten, Jennifer Hana
Cunningham, Johnnie Houston
De Luca, Andrew Robert
Desai, Priya
Elwell, Patrick Smith
Evans, Ryan Michael
Guenther, Brooke Elizabeth
Henion, Casey John
Kaliszak, Maggie Catherine
Koy, Pauline Sipin
Landis, Jacob Timothy
Mason, James E.
McBride, Stacey Hill
McMillan, Alexis Sakile
McNiff, Victoria Ann
Nejad, Jahangir K.
Pajewski, Hannah Nicole
Showalter, Amy Laurel
Tett, Adam Charles
Trainor, John Sorenson
UNDERGRADUATE STUDENTS

The following students earned their Undergraduate degrees in Spring 2021:

Bibbins, Jonathan - CUM
Carpenter, Camden - CUM
Cripps, Selah - CUM
Culbreath, Matthew
Cummings, Emily - CUM
Dalton, Emily - MAGNA
Dennis, Kennedy
Dillon, Maxwell - SUMMA
Dilorenzo, Nicholas - CUM
Fernando, Bienvenido - MAGNA
Flanary, Trevor - MAGNA
Fulton, Frances - CUM
Garrity, Sierra - MAGNA
Geiger, Hope
Grayson, Catherine - MAGNA
Greene, Gershwin
Guilford, Taylor - SUMMA
Hallam, Sara - SUMMA
Hartman, Maggie - MAGNA
Huang, Lechuan - CUM
Lord, Margaret Stewart
Moss, Jenna - SUMMA
Petree, Carolyn - MAGNA
Pfost, Evan - MAGNA
Potter, Emma - CUM
Rouse, Madeleine - MAGNA
Skelley, Caroline - CUM
Smith, Caroline
Waldron, Trinity
Westwood, Regan - SUMMA
Williams, Amariah

Howard, Renee - CUM
Koby, Benjamin
Li, Jinxin - CUM
Matukaitis, Jackson

The following students earned their Undergraduate degrees in Fall 2021:

Choubey, Garima
Colchen, Marcel - CUM
Hahn, Heidi - MAGNA
We thank the following 137 individuals for making financial contributions to SPIA in 2021:

Dr. Ariel I. Ahram  
Ms. Gale A. Ashby  
Mr. Yousof Azizi  
Ms. Avery J. Bakeley  
Ms. Rabita Reshmeen Banee  
Mr. and Mrs. McRae C. Banks II  
Ms. Joyce Barr  
Ms. Emily G. Bazemore  
Mr. Brent Blevins Jr.  
Dr. and Mrs. James H. Boone  
Dr. Mehrzad Boroujerdi  
Dr. Lauren E. Catherwood  
Mr. and Mrs. V. Wayne Cilimberg  
Mr. and Mrs. David O. Clarke  
Dr. Brian J. Cook  
Mr. Jerry Cox  
Mr. and Mrs. Robert W. Cranwell  
Ms. Mitzi Crystal  
Mr. and Mrs. Philip E. Culpepper  
Dr. Dennis R. Dean and Ms. Cynthia S. Day  
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Dr. Larkin S. Dudley  
Dr. Matthew M. Dull  
Ms. Mary Beth E. Dunkenberger  
Mr. Ryan C. Eargle  
Dr. Jaimie E. Edwards  
Mr. Ameer I. El'alaily and Ms. Jamie Davenport  
Ms. Amanda Fawkes  
Mr. and Mrs. Alan A. Fogg  
Dr. Kim E. Fox  
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Mrs. Bethany G. Gottschall  
Mr. and Mrs. Charles L. Grant  
Dr. Robert P. Griffin Jr.  
Mr. and Mrs. Benjamin B. Grove  
Mr. Alan D. Hale  
Ms. Kendra A. Hale  
Dr. Ralph P. Hall  
Mr. and Mrs. William H. Hall  
Dr. and Mrs. George L. Hanbury II  
Dr. and Mrs. Jack I. Hayes Jr.  
Mr. Luke A. Hendrixson  
Cheng Hua Education Foundation  
Dr. Karen Hult and Dr. Charles E. Walcott  
Ms. Meredith F. Hundley  
Ms. Laura M. Ingram  
Mr. John R. Irwin  
Mr. and Mrs. Henry M. Jacocks  
Ms. Mary L. Johnson  
Mrs. Adrian K. Jones  
Mr. Griffin P. Kears  
Dr. Katherine P. Keeney  
Mr. Tim Kelly  
Mr. and Mrs. John Kines Jr.  
Mr. and Mrs. Micah Kobia  
Dr. Walter W. Kovalick Jr.  
Mr. and Ms. Jan S. LaRiviere  
Dr. and Mrs. Paul F. Leimer  
Dr. Chad Levinson  
Ms. Janet Li  
Dr. Theodore C. Lim  
Mr. and Mrs. George M. Martin  
Mr. Trevor E. Mayo  
Ms. Kristin B. Mazerski  
Mr. Robert W. McClintock Jr.  
Mr. Alan F. McCormick  
Ms. Lauren K. McKeague  
Mr. Phillip G. Miskovic  
Mr. and Mrs. Carl E. Mitchell  
Dr. Neda Moayerian  
Ms. Erin M. Mooney  
Mr. and Ms. John D. Moore  
Mr. Robert W. Moore and Mrs. Lori A. LaRue Moore  
Ms. Vicky L. Moore  
Mr. and Mrs. Andrew Morikawa  
Dr. Andrea Morris  
Estate of Thomas W. Moss, Jr.  
Mrs. Elizabeth Mumb  
Mr. Erik J. Myers  
Ms. Lara Nagle  
Ms. Eunju Namkung  
Ms. Thi Hong Nhung Nguyen  
Mr. Adam J. Nowaczyk  
Mr. Bob Owens  
Mr. and Mrs. Alex B. Parrish.  
Dr. Joel Peters  
Dr. GeorgEta V. Pourchot  
Dr. Melony A. Price-Rhodes  
Ms. Sarah Priest  
Ms. Kimberly A. Powleson  
Mr. Robin Rand II and Ms. Madeleine Barnes  
Ms. Yolanda Y. Ray  
Mr. Justin Y. Redman  
Dr. and Mrs. Joseph V. Rees  
Mr. and Mrs. Patrick R. Reidy  
Mr. and Mrs. Gregory H. Reif  
Dr. Jesse J. Richardson, Jr.  
Mr. and Mrs. Minnis E. Ridonc  
Mr. Albert F. Riedl III  
Dr. Patrick S. Roberts  
Ms. Cecily J. Rodriguez  
Dr. and Mrs. Clarence C. Rose  
Mr. and Mrs. Matthew A. Roylanlce  
Ms. Stephanie A. Rudeen  
Dr. Rhonda L. Russell  
Mr. James Scanlon  
Mr. and Mrs. Rodney D. Schnurr  
Dr. Robert A. Schuhmann and Mrs. Kelly Swetich  
Dr. Sezaneh M. Seymour  
Mr. Brian Shelton  
Dr. Aaron M. Smith-Walter  
Ms. Alexandra A. Sommers  
Dr. and Ms. Max O. Stephenson Jr.  
Mr. Camden T. South  
Mr. Jeffrey W. Sutton  
Mr. Jonathan I. Swiderski  
Mr. Christopher Swan  
Mr. and Mrs. Philip A. Terry  
Mr. Robert E. Testerman  
Mr. Donald W. Tighe  
Dr. Scott W. Weimer  
Mr. and Mrs. Kevin D. Wihite  
Dr. Coleen A. Woodard  
Ms. Tara C. Woods  
Mr. Matthew S. Worner  
Mr. and Mrs. Eoin J. Wrafte  
Ms. Sarah E. Wray  
Dr. Yang Zhang  
Mr. Jeffrey E. Zumwalt  
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