

PROFESSIONAL EXPERTISE

City planning; urban design principles and policies; historic preservation; arts & cultural planning; African American and immigrant heritage; streetscapes; community sustainability and revitalization; local planning and development review.

EDUCATION

Massachusetts Institute of Technology, Cambridge, MA. Ph.D. in Urban & Regional Planning, 2006.
Concentration in City Design and Development.

Awarded Voorhees Fellowship, consisting of multi-year full tuition support and assistantship stipend.

University of North Carolina, Chapel Hill, NC. Master's in City & Regional Planning, 1990.

Concentration in Housing and Real Estate Development.

Awarded Robert E. Stipe Fellowship in Historic Preservation.

Williams College, Williamstown, MA. Bachelor's Degree in Art History and English, 1985.

GRADUATE LEVEL TEACHING EXPERIENCE

Virginia Tech Urban Affairs and Planning Program, National Capital Region (NCR), Arlington, VA

Associate Professor of Practice (2005-present)

- Advise, mentor and evaluate students completing Master's capstone papers and Ph.D. dissertations.
- Develop and teach graduate level seminars for planners, architects and landscape architects, including:
 - ◆ City Design Principles & Policies
 - ◆ Inclusive Public Space: Applying the Gehl Institute's Public Life Tools to Spaces in Alexandria
 - ◆ Historic Preservation Planning
 - ◆ International Historic Preservation
 - ◆ Art, Culture and Society
 - ◆ Monumental Washington: Planning and Commemoration in the Nation's Capital
 - ◆ Design Review for Planners and Designers Module
 - ◆ 11th Street Bridge Park Design Competition Survey Module
 - ◆ Capstone Development and Writing Strategies
- Lead client-based studios for planners, architects and landscape architects, including:
 - ◆ Autonomous Mobility: Potential Impacts and Strategies for Arlington County (AY 2018-19)
 - ◆ Celebrating Arlington's Legacy Businesses (Spring 2017)
 - ◆ Creating Twenty-First Century Play Spaces for DC Parks (Spring 2016)
 - ◆ Hidden Arlington: Planning and Preservation Strategies for Diverse Local Heritage (Fall 2014)
 - ◆ The 11th Street Bridge Park: Stitching Together Communities (Spring 2013)
 - ◆ Exploring Evaluation for Public Art: Arlington County as Laboratory (Spring 2012)
 - ◆ Tinner Hill African American Heritage Tour (Spring 2011)
Winner of the 2012 Student Project Award from APA Virginia
 - ◆ Tinner Hill/Falls Church Arts & Cultural District (Spring 2009)
 - ◆ Going Green in Old Town Alexandria (Fall 2008)
 - ◆ Congressional Club National Register Nomination and Adaptive Use Strategies (Fall 2007)

PROGRAM ADMINISTRATION

Virginia Tech, National Capital Region (NCR), Arlington, VA

Co-Director, Collaboratory in the National Capital Region (2019-present)

\$100,000 funding from VT Institute for Society, Culture and Environment (ISCE)

- Convene stakeholders, subject experts and local government representatives to discuss impacts of Amazon HQ2 and Virginia Tech Innovation campus on Northern Virginia.
- Develop pilot studies on public spaces and affordable housing design in Arlington and Alexandria.
- Create opportunities for graduate coursework and learning opportunities related to “National Landing.”

Associate Director for Urban Design Initiatives, School of Public and International Affairs (2013-2017)

- Developed new curriculum and certificate options for graduate study in urban design.
- Devised strategies for enhanced engagement with studio clients and other external stakeholders through innovative learning opportunities and internships.
- Collaborated with the Washington-Alexandria Architecture Center on a public seminar series on design issues in the National Capital Region.

Coordinator, Master’s Program in Urban & Regional Planning, NCR (2009-2010)

- Managed operations of graduate program at NCR campus, including student affairs, prospective student communication, scheduling, alumni outreach, and administrative staff oversight and evaluation.
- Represented program on college diversity committee and public outreach initiatives.

Director, Planning Academy at Virginia Tech (2006-2009)

- Recruited instructors and collaborated on course content for portfolio of professional development courses in urban planning and design.
- Directed publicity and marketing, including communication with professional groups.
- Oversaw website content, event logistics, onsite management and program evaluation.

SELECTED PLANNING RESEARCH AND PRACTICE

Legacy Business Policy and Promotion in North America (2019-present)

\$8,000 funding received from VT’s Vibrant Virginia program, Office of Economic Development

- Develop national study of legacy business initiatives in the US and Canada.
- Prepare field guide to policy, interpretation and promotion strategies for longstanding, character-defining local businesses.
- Document cultural heritage of underrepresented groups in Northern Virginia.

Transportation Research Board, National Cooperative Highway Research Program (2018-present)

- Serve as expert panel member for review of federally funded research projects:
 - ◆ National Synthesis of Project-Level Programmatic Agreements for Expediting Section 106 Consultation in Project Delivery (25-62) (2019-present)
 - ◆ Post-World War II Commercial Properties and Transportation Project Development: Historic Context and National Guidance on Evaluation of National Register of Historic Places Eligibility (25-58) (2018-19)

SELECTED PLANNING RESEARCH AND PRACTICE (continued)

Echoes of Little Saigon: Southeast Asian Immigration and the Changing Faces of Arlington

Consulting Scholar (2015-2016)

- Acted as subject matter expert and provide research design and editing input for booklet funded by Virginia Council on the Humanities.

Metropolitan Institute, VT School of Public and International Affairs, Alexandria, VA

Research Faculty (2012-2013)

- Conducted studies of sustainable design competitions in the developing world and sustainability initiatives in India and prepared White Papers on findings.

National Capital Planning Commission (NCPD), Washington, DC

Contractor and Principal Investigator, Commemorative Trends and Policy (2011).

- Analyzed historical and contemporary data on memorials on public land.
- Contributed substantial content to the 2012 report *Memorial Trends and Practices in Washington, DC*.

National Capital Planning Commission and National Park Service, Washington, DC

Contractor and Principal Investigator, Commemorative Case Studies (2010)

- Conducted detailed case studies of the authorization and siting of five controversial national memorials, based on archival research, interviews and analysis of administrative histories and staff reports.
- Prepared confidential internal agency reports on lessons learned and policy recommendations.

UNESCO, Office of the Regional Advisor for Culture in Asia and the Pacific, Bangkok

International Consultant (2004)

- Conducted study of national strategies to promote creative industries in Singapore, Malaysia and Indonesia through policy analysis, site visits and interviews with high-ranking officials.
- Assessed statistical data on employment and GDP value added by creative industries.

The World Bank, Social Development Department, Washington, D.C. (Jakarta Office)

Cultural and Social Assets Specialist (2001)

- Analyzed Indonesian small grant program and identified ways that the initiative could more effectively meet overall development objectives.
- Evaluated cultural heritage projects through site visits and interviews of community groups.

Harvard University, John F. Kennedy School of Government, Cambridge, MA

Research Assistant, Professor Robert Putnam (1997-1998)

- Conducted literature reviews and wrote synthetic essays on social capital in preparation for *Bowling Alone: The Collapse and Revival of American Community* (Simon & Schuster, 2000).

Indian National Trust for Art and Cultural Heritage, Delhi

Planning Consultant (1996)

- Designed interpretive framework and advised on planning for UNESCO-funded heritage education and tourism project in the Indian state of Punjab.

SELECTED PLANNING RESEARCH AND PRACTICE (continued)**National Endowment for the Arts, Washington, D.C.**

Arts Administration Fellow, Office of Policy, Planning and Research (Spring 1995)

- Authored internal reports on: supplemental funding strategies for local and state arts agencies; international comparative funding sources for culture; and artist employment trends.

Urban Arts, Cambridge, MA

Arts Consultant (1993-1995)

- Coordinated and recruited jury panels for public art associated with the Central Artery Project.
- Researched public and private funding strategies for arts projects in a redevelopment area.

California Preservation Foundation, San Francisco, CA

Program Manager (1989-1992)

- Created and managed more than 50 workshops, including Certified Local Government training.
- Produced and disseminated manuals on critical preservation issues.
- Provided technical assistance to community organizations, state and local agencies, property owners and developers on preservation planning and rehabilitation incentives.

SELECTED APPOINTMENTS AND SERVICE

- Arlington County Planning Commission, 2018-present.
- American Planning Association Urban Design & Preservation Division Leadership Team, 2015-present.
- Arlington Arts & Industry District Advisory Committee, 2019-present.
- Arlington County Cultural Facilities Task Force, 2017-18.
- Arlington County Public Art Committee, 2017-18
- Alexandria Public Art Work Plan Working Group, 2017-18.
- DesignArlington Award Juror, 2017.
- McLean Revitalization Corporation Board of Directors 2011-2016, President 2012-2015.
- Fairfax County Community Revitalization Advisory Group (appointed District rep.), 2009-2016.
- McLean Pedestrian Task Force (Chair, Design Group), 2008-2012.
- Tinner Hill Heritage Foundation Board of Directors, 2010-2012.
- U.S. EPA National Award for Smart Growth Excellence Review Panelist, 2007-2009.
- Charles River Crossing (Central Artery Project) Public Art Advisory Group, 1996-1998.
- Somerville (MA) Arts Council, 1994-1998.
- Oakland (CA) Percent for Art Commission, 1990-92.

SELECTED PRESENTATIONS AND PUBLICATIONS

“Arlington Urban: Echoes of Little Saigon Project and Vietnamese Cultural Heritage.” Society for American City and Regional Planning History National Conference. Arlington, VA, November 2019.

“Amazon is Coming to Town.” Moderator. American Planning Association, Virginia Chapter, Alexandria, VA, October 2019.

SELECTED PRESENTATIONS AND PUBLICATIONS (continued)

“Reimagining Housing.” Moderator. Washington-Alexandria Architecture Center, Alexandria, VA, October 2019.

“Monuments, Equality, History: What’s Our Responsibility?” American Planning Association National Conference, New Orleans, April 2018.

“Ethics and Images.” American Planning Association National Conference, New York City, May 2017.

“Ethics of Design Review.” American Planning Association National Conference, Phoenix, April 2016.

“Echoes of Little Saigon: Preserving Vietnamese Cultural Heritage in Arlington’s Clarendon Neighborhood.” American Planning Association (Virginia) Annual Conference, Norfolk, July 2015.

“Public Art Evaluation: Principles and Methodology for Measuring Social Impact.” Americans for the Arts Webinar, August 2012.

“Rights to Heritage in Historic Communities.” Society for American City and Regional Planning History National Conference, Baltimore, November 2011.

“Mary Foote Henderson and the Congressional Club: Two Visions of Building Community.” Annual Conference on Washington, DC Historical Studies, Washington, DC, November 2010.

“Revealing Histories of Diverse Communities: Incorporating Tinner Hill African American Heritage into the Falls Church Arts and Cultural District.” American Planning Association (Virginia) Conference, Norfolk, May 2010.

“Mary Foote Henderson: Pioneering Female Real Estate Developer in the Nation’s Capital.” Society for American City and Regional Planning History National Conference, Oakland, October 2009.

“National Historic Designation: What Can the Federal Government Give and What Do Communities Think They Gain?” Association of Collegiate Schools of Planning National Conference, Milwaukee, October 2007.

A Preservationist’s Guide to the Development Process (co-editor). California Preservation Foundation, 1992.

Conserving Housing, Preserving History (editor). California Preservation Foundation, 1991.