

LAURA S. JENSEN

Center for Public Administration and Policy
School of Public and International Affairs, Virginia Tech
104 Draper Road SW, MC 0520, Blacksburg, VA 24061
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EDUCATION

Ph.D. University of Connecticut, Political Science
M.P.A. University of Connecticut (with distinction: concentration, public policy)
M.F.A. Princeton University, Music Composition
B.A. Wellesley College, Music

ACADEMIC EMPLOYMENT AND GOVERNMENT SERVICE

2006 – Associate Professor, Center for Public Administration and Policy, Virginia Tech, Blacksburg, VA.
Leadership: Chair, May 2007-May 2010, August 2016-May 2017

- crisis management (rapid personnel change, campus trauma)
- maintained national reputation
- led two successful NASPAA reaccreditations
- balanced budgets despite cuts
- new departmental strategic plan
- strengthened MPA and PhD curriculum
- increased external research funding
- new graduate certificate programs
- hired new faculty

2003 – 2006: Associate Professor, University of Massachusetts, Department of Political Science, Amherst, MA. Faculty Associate, Center for Public Policy and Administration.

1996 – 2003: Assistant Professor, University of Massachusetts, Department of Political Science, Amherst, Faculty Associate, Center for Public Policy and Administration.

1995 – 1996: Senior Research Fellow and Visiting Lecturer, Wesleyan University, Center for the Humanities and Department of Government, Middletown, CT.

1991 – 1993, 1995: Instructor and Research Assistant, University of Connecticut, Department of Political Science, Storrs, CT.

1989 – 1995: Selectman, Town of Clinton, CT. Elected legislative/executive position on chief council responsible for policies/programs for municipality pop. 13,350.

1985 – 1989: Member, Town of Clinton, CT Planning and Zoning Commission. Elected regulatory/legislative position. Commission Vice-Chair 1987-89, Chair 1989.

SELECTED HONORS, AWARDS, AND FELLOWSHIPS

AdvanceVT Leadership Development Program Faculty Fellowship, 2007-08
Johnson Award, Best Paper in Ethics and Accountability in the Public Sector, Johnson Institute for Responsible Leadership, University of Pittsburgh, 2005
Pi Sigma Alpha Distinguished Teaching Awards, University of Massachusetts, 1998 and 2005
Lilly Teaching Fellowship, University of Massachusetts, 1998-99
Honorable Mention, E.E. Schattschneider Award for the best dissertation in American government and politics, American Political Science Association, 1997
Robert C. Wood Prize for the Best Graduate Student Paper presented at the 1995 Annual Meeting of the New England Political Science Association, 1996
National Endowment for the Humanities Dissertation Award, 1993-94
Phi Beta Kappa; Phi Kappa Phi; Pi Alpha Alpha
Abraham A. Ribicoff, G. Lowell Field, and Graduate Fellowships, University of Connecticut, 1991-93
Invited Participant, First Summer Institute on Sociolegal Studies, Law and Society Association, 1992
U.S. Presidential Management Intern, 1991 (national competition, government position declined)
Bosworth Memorial Award for the Outstanding Graduate in Public Affairs, University of Connecticut, 1991

RESEARCH

Funded Research

- “Policy Issues Related to Rural Mental Health: Increasing Access to Autism Care.” \$1200. Virginia Tech Global Systems Science Destination Area and Policy Strategic Growth Area grant. PI with co-PIs Angela Scarpa-Friedman (Psychology), Denis Gracanin (Computer Science), and Sharon Ramey (Neuroscience, VT-Carilion Medical School).
- “Rurality as a Social Determinant of Health in Autism Spectrum Disorder (ASD): Using Technology to Improve Access to Critically Important Services.” \$20,000. Virginia Tech Policy Strategic Growth Area grant. PI with co-PIs Angela Scarpa-Friedman, Denis Gracanin, and Sharon Ramey (VT-Carilion Medical School).
- “Investigating the Factors Contributing to the Underdiagnosis of Breast Cancer in Rural Southwest Virginia.” Virginia Tech Institute for Society, Culture, and the Environment grant, 2011. \$19,980.
- “Exploring Risk and Perception of Risk in the Diagnosis of Breast Cancer in Rural Southwest Virginia.” Virginia Department of Health, Office of Minority Health and Public Health Policy grant, 2010. \$15,390.
- “Congress, the Petitions of the People, and Representation in the Early American Nation.” 2005 Congressional Research Award, Dirksen Congressional Center. \$3,500.
- “Congress, the Petitions of the People, and Representation in the Early American Nation.” Faculty research grant, College of Social and Behavioral Sciences, University of Massachusetts, 2005-2006. \$2,777.
- “Faith-Based Social Service Provision Under Charitable Choice: A Study of Implementation in Three States,” Ford Foundation three-year grant, 2000-2003. Sheila Suess Kennedy, Principal Investigator, School for Public and Environmental Affairs, Indiana University, Indianapolis; Laura S. Jensen, Lead Researcher, Commonwealth of Massachusetts. \$1,500,000.

Books

Patriots, Settlers, and the Origins of American Social Policy. Cambridge, UK: Cambridge University Press, 2003. 244 pp.

Refereed Articles

- “Habitual Path Dependence of Interorganizational Relationships—A Response to Sydow” (with Donna Sedgwick). 2021. *Perspectives on Public Management and Governance* 4 (3): 241-243.
- “Path Dependence and the Roots of Interorganizational Relationship Challenges” (with Donna Sedgwick). 2021. *Perspectives on Public Management and Governance* 4 (1): 47-62.
- “Access to Autism Spectrum Disorder Services for Rural Citizens (with A. Scarpa-Friedman, D. Gracanin, S. L. Ramey, A. V. Dahiya-Singh,* L. M. Ingram,* J. Albright,* A. Gatto,* J. Scott, and L. A. Ruble). 2020. *Journal of Appalachian Health* 2 (1): 25-40.
- “The Utility of Narrative Voices in the Federal Procurement Contract” (with L. Maria Ingram*). 2018. *Journal of Strategic Contracting and Negotiation* 4 (1-2): 58-74. First published online on 22 April 2020.
- “The Twentieth-Century Administrative State and Networked Governance.” 2017. *Journal of Public Administration Research and Theory* 27 (3): 468-484.
- “Is Public Management Neglecting the State?” (with Brint Milward, Alasdair Roberts, Mauricio I. Dussauge-Laguna, Veronica Junjan, René Torenvlied, Arjen Boin, H.K. Colebatch, Donald Kettl, and Robert Durant). 2017. *Governance* 29 (3): 3-34.

* Asterisks signify graduate student co-authors.

- "Fiduciary Responsibilities to Whom? Federal Grant Recipients' Perceptions of the Public Interest" (with Emily Brock* and Meredith Hundley*). 2016. *Journal of Public Budgeting, Accounting, and Financial Management* 28 (1): 72-102.
- "Politics, History, and the State of the State: Introduction." 2008. *Polity* 40 (3): 321-25.
- "Government, the State, and Governance." 2008. *Polity* 40 (3): 379-85.
- "Dubious Sovereignty: Federal Conditions of Aid and the No Child Left Behind Act" (with Kathryn A. McDermott). 2005. *Peabody Journal of Education* 80 (2): 39-56.
- "Outsourcing Patriotism: Privatization Goes to War" (with Sheila Suess Kennedy). 2004. *PATimes* 27 (9): 11.
- "Federalism, Individual Rights, and the Conditional Spending Conundrum." 2000. *Polity* 33 (2): 259-282.
- "Federal Authority vs. State Autonomy: The Supreme Court's Role Revisited." 1999. *Public Administration Review* 59 (2): 97-99.
- "Reinventing Government Accountability: Public Functions, Privatization, and the Meaning of 'State' Action" (with Robert S. Gilmour). 1998. *Public Administration Review* 58 (3): 247-258.
- "The Early American Origins of Entitlements." 1996. *Studies in American Political Development* 10 (2): 360-404.
- "Subsidies, Strings, and the Courts: Judicial Action and Conditional Federal Spending," *The Review of Politics* 55 (3): 491-509.

Book Chapters

- "Social Provision before the Twentieth Century," in Daniel Béland, Christopher Howard, and Kimberly Morgan, eds., *The Oxford Handbook of U.S. Social Policy* (New York, NY: Oxford University Press, 2014, pp. 23-40).
- "The End of Sovereignty: From Government to Governance" (with Sheila Kennedy), in Eberhard Bohne *et al.* (eds.), *Transatlantic Perspectives on the End of Sovereignty* (Hamburg, Germany: LIT Verlag, 2006), pp. 275-91.
- "Public Ethics, Legal Accountability, and the New Governance" (with Sheila Kennedy), in H. George Frederickson and Richard K. Ghere, eds., *Ethics in Public Management* (Armonk, NY: M.E. Sharpe, 2005), pp. 220-40.
- "Constructing and Entitling America's Original Veterans," in Anne L. Schneider and Helen M. Ingram, eds., *Deserving and Entitled: Social Constructions and Public Policy* (Albany: State University of New York, 2005), pp. 35-62.

Reviews, Research Reports, and Encyclopedia Entries

- "Risk and Perceptions of Risk in the Diagnosis of Breast Cancer in Rural Southwest Virginia." Report to the Virginia Department of Health, Office of Minority Health and Health Equity. January 2010. 83 pages.
- "Adversity and the Ironies of Assistance," *Historical Methods: A Journal of Quantitative and Interdisciplinary History* 42 (4) (2009): 169-71.
- "Government Matters: Welfare Reform in Wisconsin by Lawrence M. Mead," *Perspectives on Politics* 3 (2005): 907-909.
- "Public Pensions: Gender and Civic Service in the States, 1850-1937 by Susan M. Sterett," *Law and History Review* 23 (2005): 477-79.
- "Charitable Choice," in Gwendolyn Mink and Alice O'Connor, eds., *Poverty in the United States: An Encyclopedia of History, Politics, and Policy* (Santa Barbara: ABC-CLIO Publishers, 2004).

“Veterans’ Benefits,” in John P. Resch, ed., *Americans at War: Society, Culture, and the Homefront* (New York: Macmillan, 2004).

“Final Report on the Implementation of Charitable Choice in Massachusetts,” in “Faith-Based Social Service Provision Under Charitable Choice: A Study of Implementation in Three States,” Final Report to the Ford Foundation, December 2003.

“Interim Report on the Implementation of Charitable Choice in Massachusetts,” in Sheila Suess Kennedy and Wolfgang Bielefeld, *Charitable Choice: First Results from Three States* (Indianapolis: Center for Urban Policy and the Environment, Indiana University-Purdue University Indianapolis, 2003), pp. 9-21.
Available online at: <http://ccr.urbancenter.iupui.edu/PDFs/Interim%20report/Interim%20report%20PDF.pdf>

“The Rhetorical Dimensions of Charitable Choice: Causal Stories, Problem Definition, and Policy Outcomes,” 2002. Charitable Choice Project Paper, Center for Urban Policy and the Environment, Indiana University-Purdue University Indianapolis. Available online at: http://ccr.urbancenter.iupui.edu/findings_nr.htm

“The Implementation of Charitable Choice in Massachusetts,” in “Faith-Based Social Service Provision Under Charitable Choice: A Study of Implementation in Three States,” Preliminary Report to the Ford Foundation, September 2002.

“Not by Bureaucracy Alone: Charitable Choice and the Reinvention of Church as State,” 2001. Charitable Choice Project Working Paper, Center for Urban Policy and the Environment, Indiana University-Purdue University Indianapolis. Available online at <http://ccr.urbancenter.iupui.edu/publications.html>

Invited Presentations

“Factors Affecting the Diagnosis of Cancer in Southwest Virginia,” invited lecture. Emory and Henry University, 14 March 2011, Emory, VA.

“Outsourcing and Accountability in the United States,” invited lecture. Sungkyunkwan University, 2 November 2009, Seoul, Korea.

“Outsourced Government Action: The Accountability Challenge,” invited lecture. Yonsei University, 3 November 2009, Seoul, Korea.

“Outsourced Government Action: The Accountability Challenge,” invited lecture. Korea University, 3 November 2009, Seoul, Korea.

“Outsourced Government Action: The Accountability Challenge,” invited lecture. Konkuk University, 4 November 2009, Seoul, Korea.

“Accountability and the New Governance,” invited lecture, Campbell Public Affairs Institute, Maxwell School of Syracuse University, 25 April 2006, Syracuse, NY.

“Public Ethics, Legal Accountability, and the New Governance,” invited public lecture, School of Information Sciences and Johnson Institute Lecture Series, University of Pittsburgh, 23 February 2006.

“The Devolution Revolution: Fact or Fiction?,” invited lecture, Geschwister-Scholl-Institut, Ludwig-Maximilians-Universität München, Munich, Germany, 20 January 2000.

“The End of Welfare ‘As We Knew It’,” invited lecture, John-F.-Kennedy-Institut für Nordamerikastudien, Freie Universität Berlin, Berlin, Germany, 18 January 2000.

“The End of Welfare ‘As We Knew It’,” invited lecture, Deutsch-Amerikanisches Zentrum/James-F. Byrnes-Institut e.V., Stuttgart, Germany, 17 January 2000.

“Legal Entitlement(s) and the Constitution of the American Nation,” invited lecture, American Bar Foundation, Chicago, IL, 16 March 1998.

“Entitlements, Policy Feedbacks, and the Development of the American Welfare State,” invited lecture, Brandeis University, Waltham, MA, 27 March 1996.

“Constructing the Entitlement State,” invited lecture, Humanities Lecture Series, Wesleyan University, Middletown, CT, 25 September 1995.

“Welfare State or Entitlement State? Thoughts on American Social Policy,” invited lecture, Southern Connecticut State University, New Haven, CT, 12 October 1995.

Selected Conference Papers

“The Roots of Collaborative Challenges.” Society for the Study of Social Problems, Annual Meeting, August 2018, Philadelphia, PA.

“Three Neglected Concepts: State Capacity, Sovereignty, and Legitimacy.” 2016 Public Management Research Conference, Aarhus University, June 2016, Aarhus, Denmark.

“Separate and Dissimilar: Federalism and the Making of Parallel Preschool Programs” (with Donna Sedgwick). 2016 Policy History Conference, June 2016, Nashville, TN.

“Health Rights Consciousness and Preventative Care” (with Fatima Sharif). Law and Society Association, Annual Meeting, May 2015, Seattle, WA.

“The Twentieth-Century Administrative State and Networked Governance.” 10th Transatlantic Dialogue (TAD), Università della Svizzera italiana, June 2014, Lugano, Switzerland.

“Mid-Century Modern Outsourcing and the Rise of the Contract State.” Midwest American Political Science Association, Annual Meeting, April 2013, Chicago, IL.

“Cold War Outsourcing and the Rise of Privatized Governance.” American Political Science Association, Annual Meeting, September 2012, New Orleans, LA (meeting cancelled due to Hurricane Isaac).

“Health Disparities, Local Knowledge, and Public Policy” (with Fatima Sharif), American Political Science Association, Annual Meeting, September 2011, Seattle, WA.

“The Right to Health or the Lack Thereof: Lessons from Appalachia” (with Fatima Sharif), American Political Science Association, Annual Meeting, September 2011, Seattle, WA.

“We Think Ideas Matter, But How Do We Know? Rhetorical Choices and the Virulent Politics of Stem Cell Research,” American Political Science Association, Annual Meeting, August 2008, Boston, MA.

“Politics, History, and the State of the State as a Conceptual Variable,” American Political Science Association, Annual Meeting, August-September 2007, Chicago, IL.

“The Death of Public Administration ‘As We Knew It,’” American Society for Public Administration Annual Meeting, March 2007, Washington, DC.

“Contemporary U.S. Federalism and Intergovernmental Relations: The View from the Federal Courts.” Roundtable on the State of American Federalism, American Political Science Association, Annual Meeting, August-September 2006, Philadelphia, PA.

“The New Governance and War,” New England Political Science Association, Annual Meeting, May 2006, Portsmouth, NH.

Author's remarks, "American Social Policy: A Look at Laura Jensen's *Patriots, Settlers, and the Origins of American Social Policy*," invited presentation, Social Science History Association, Annual Meeting, November 2005, Portland, OR.

"Social Welfare Policy," invited presentation, "Roundtable: Inequality and Public Policy in a Conservative Age," New England Political Science Association, Annual Meeting, April 2005, Portland, ME.

Author's remarks on "Author Meets Critics: Laura Jensen's *Patriots, Settlers, and the Origins of American Social Policy*," invited presentation, New England Political Science Association, Annual Meeting, May 2004, Portsmouth, NH.

"Transforming the American State: Reinvention, Devolution, and Charitable Choice," Midwest Political Science Association, Annual Meeting, April 2003, Chicago, IL.

"Causal Stories, Problem Definition, and Charitable Choice," American Political Science Association, Annual Meeting, August-September 2002, Boston, MA.

"Charitable Choice in Massachusetts: Business as Usual," Association for Research on Nonprofit Organizations and Voluntary Action, Annual Conference, November-December 2001, Miami, FL.

"Charitable Choice: Reinventing Church as State?," Association for Public Policy Analysis and Management, Annual Research Conference, November 2001, Washington, DC.

"Not by Bureaucracy Alone: Charitable Choice and the Reinvention of Church as State," New England Political Science Association, Annual Meeting, May 2001, Portsmouth, NH.

"Congress and the Administration of Justice in the 'State of Courts and Parties,'" New England Political Science Association, Annual Meeting, May 2000, Hartford, CT.

"Property and the Constitution of the American Nation," American Political Science Association, Annual Meeting, September 1998, Boston, MA.

"Federalism, Individual Rights, and the Continued Threat of Conditional Federal Spending," New England Political Science Association, Annual Meeting, May 1998, Worcester, MA.

"Looking Backward: From Garden Cities to Gated Communities," American Society for Public Administration, Northeast Regional Meeting, October 1996, Princeton University, Princeton, NJ.

"Rethinking Entitlement(s)," American Political Science Association, Annual Meeting, September 1995, Chicago, IL.

"Subsidies, Strings, and the Courts: Judicial Action and Conditional Federal Spending," Law and Society Association, Annual Meeting, May 1993, Chicago, IL.

"Privatization and Public Accountability," American Society for Public Administration, Northeast Regional Meeting, October 1993, Albany, NY.

"Intergovernmental Perspectives on the Separation of Powers and the Future of Government Organization," New England Political Science Association, Annual Meeting, April 1992, Providence, RI.

Other Presentations and Professional Activities

Roundtable Chair and Discussant, "Author Meets Readers: Michele Landis Dauber's *The Sympathetic State*," Law and Society Association, Annual Meeting, May-June 2013, Boston, Massachusetts.

Panel Chair and Discussant, "New Directions in American Political Development," 2010 Policy History Meeting, Columbus, June 2010, Columbus Ohio.

Panel Chair and Discussant, "Public Policy: Liberalism, Accountability, and Social Policy," New England Political Science Association, Annual Meeting, April 2010, Newport, RI.

Panel Chair and Discussant, "Education Policy," New England Political Science Association, Annual Meeting, May 2003, Providence, RI.

Panel Chair and Discussant, "Federalism in the Supreme Court: Past and Present," New England Political Science Association, Annual Meeting, May 2002, Portland, ME.

Panel Chair and Discussant, "Policy History," New England Political Science Association, Annual Meeting, May 2002, Portland, ME.

Panel Chair and Discussant, "Off-Loading the State," Law and Society Association, Annual Meeting, May 2000, Miami, FL.

Panel Chair, "Federal Grants: New Approaches to Questions of Design and Impact," American Political Science Association, Annual Meeting, September 1998, Boston, MA.

Panel Chair, "Consumer-Based Models of Performance Contracting," 6th Annual LINKS Conference, April 1998, Boston, MA.

Panel Chair, "Adapting to Welfare Reform," Northeastern Political Science Association, Annual Meeting, November 1998, Boston, MA.

Panel Discussant, "Sex Segregation in Higher Education," New England Political Science Association, Annual Meeting, May 1997, New London, CT.

"Looking Backward: From Garden Cities to Gated Communities," American Society for Public Administration, Northeast Regional Meeting, October 1996, Princeton University, Princeton, NJ.

Panel Chair, "Business Participation in American Transformational Policies," American Political Science Association, Annual Meeting, September 1996, San Francisco, CA.

Panel Chair, "American Political Development: Gender, Institutions, and Policy," New England Political Science Association, Annual Meeting, May 1996, Springfield, MA.

TEACHING

Virginia Tech

Graduate courses:

PAPA 5014 Concepts and Approaches in Public Administration
 PAPA 6014 Theory and Context of Public Administration
 PAPA 6254 Advanced Topics in Public Policy: Poverty, Inequality, and Social Policy
 PAPA 6254 Advanced Topics in Public Policy: Legal Dimensions of Public Administration
 PAPA 6264 Advanced Topics in Policy Systems: Federalism and Intergovernmental Management
 PAPA 6314 Public Budgeting Processes and their Policy Implications
 PAPA 6294 Doctoral Research Capstone
 PAPA 6394 Doctoral Writing Capstone

University of Massachusetts, Amherst

Undergraduate courses:

POLISCI 219 State and Local Government
 POLISCI 380 Social Welfare Policy
 POLISCI 397 Citizens and the American State
 POLISCI 399 Writing in Political Science

Graduate courses:

POLISCI 704	American Federalism: Intergovernmental Relations
POLISCI 783	Public Welfare Policy
POLISCI 797	Welfare Rights and Welfare States
POLISCI 797	Proseminar in American Politics
PUBP&A 601	The Politics of the Policy Process

GRADUATE STUDENT SUPERVISION

Finished dissertations directed:

- 2019 Kimberly I. Lee, "Organizing Freedom: Collaboration Between the Freedmen's Bureau and Church-Supported Charitable Organizations in the Early Years of Reconstruction"
- 2015 Raifu Durodoye, "Access for Whom? Examining Poor and Ethnic-Minority Student Participation at the Public Flagships"
- 2015 Donna Sedgwick, "To Work Together or Not? Examining Public-Public Program Collaborations Between Head Start and the Virginia Preschool Initiative"
- 2015 Fatima Sharif, "Public Health Officials' Perspectives on the Determinants of Health: Implications of Health Frames on Policy Implementation in State Health Departments"
- 2014 Katherine Preston Keeney, "The Public University's Performance in State Arts Policy: Lessons from Virginia"
- 2013 Kwangseon Hwang, "The Impact of Accountability and Accountability Management on Performance at the Street Level"

In progress:

- Emily Swenson Brock, "When Standards Conflict: The Private Governance of Public Funds"
- L. Maria Ingram, "Fairness in Principle and Practice in Federal Procurement"

Finished dissertation committee member:

- 2021 Andrea Mosquera Briceño, "Impact of Administrative Burdens on Undocumented Youth Access to Higher Education and Benefits from In-State Resident Tuition"
- 2020 Jaimie Edwards, "Over the River and Through the Woods: Spatial Location and Network Structure"
- 2019 Kathlyn Hopkins, "Interagency Working Groups: Citizenship Across Borders"
- 2019 Kathryn Buechel, "State Universities and Military Transfer Credit"
- 2018 Crane Lopes, "Historical Institutionalism and Defense Public Procurement: The Case of Other Transaction Agreements"
- 2018 Scott Weimer, "Enabling, Managing, and Leveraging Organizational Learning for Innovation"
- 2017 Se Jin Kim, "The Study of Public Administration in Korea: Gulick's Executive-Centered Approach to Public Administration and its Legacy"
- 2017 Meredith Hundley, "Connecting Communities: Factors Influencing Project Implementation Success in the Broadband Technology Opportunities Program"
- 2015 John Brennan, "Assessing Some Effects of the 1975-1976 Intelligence Oversight Reforms"
- 2015 Aaron Smith-Walter, "Crafting the Public: Grid-Group Cultural Theory and the Mechanisms of Public Participation"
- 2014 Daniel Paul Boden, "Public-Private Partnerships in the Presidential Library System"
- 2014 Jessica Snow Wirgau, "Stories of Experts and Influence: A Discourse Analytic Approach to Bureaucratic Autonomy in the Cold War Era"
- 2013 Michael Keeney, "The Effects of State Constitutional Design of Gubernatorial and Legislative Authority in State Budget Policy"
- 2012 Boris Bruk, "Formation of New Ideologies of Administration in American and Russian Administrative Reform"
- 2012 Brandy S. Faulkner, "'Call Me Bill': Social Justice and the Administrative Jurisprudence of William Brennan, Jr."
- 2011 James Travis Bland, "Front-Line Participatory Behavior in the Era of Networks"
- 2011 Gabriel Martin Telleria, "From Vandals to Vanguard: Vanguardism Through a Neoinstitutional Lens: Case Study of the Sandinista National Liberation Front"
- 2009 Dmitry Eremin, "Urban Core vs. Suburban Fringe: Asymmetrical Effects of Tax and Expenditure Limitations in Metropolitan Areas"

SERVICE

Departmental Service

Virginia Tech:

Coordinator, Presidential Management Internship Program, 2006-08
Chair, Admissions Committee, 2007-11, 2014-16
Chair, faculty ad hoc search committees, 2014-15, 2016-2017, 2017-2018
Member, faculty ad hoc search committees (4 searches), most recent 2021-2022
Ph.D. Program Governance Committee member, 2010-15, 2016-18 (chair 2017-18), 2020-present
Ph.D. Program Advisor, Blacksburg campus, 2020-present
Ph.D. Program Admissions Committee, 2020-present
M.P.A. Program Governance Committee member, 2015-16, 2018-20
Faculty advisor, *Public Administrators at Virginia Tech* (CPAP student organization), 2014-present

University of Massachusetts, Amherst:

Personnel Committee, 1997-98, 1999-2000, 2004-06 (chair)
Undergraduate Studies Committee, 1996-97
Graduate Studies and Graduate Admissions Committees, 1997-98, 2004-05
Professional Services Committee, 1998-1999, 2000-02
Budget and Planning Committee, 1999-2000, 2002-03
Master of Public Administration Program Committee, 1996-98
Field Clerk, State and Local Government and Politics, 1999-2003
Ad Hoc Search Committees, 1996-97, 1998-99, 2004-05, 2005-06

University Service

Virginia Tech:

Member, Virginia Tech History Council, 2017-present
Member, School of Public and International Affairs (SPIA) Undergraduate Program Task Force, 2015-16
Member, School of Public and International Affairs (SPIA) Promotion and Tenure Committee, 2010-12, 2017-19
Curriculum Committee, College of Architecture and Urban Studies, Virginia Tech, 2006-2011
Member, SPIA Executive Committee, 2007-2010, 2016-2017
Member, SPIA Director ad hoc search committees, 2007-08, 2010-11
Member, Department Heads and Chairs Forum, 2007-2010, 2016-17
Member, Virginia Tech Transportation Institute (VTTI) Advisory Board, 2007-2010, 2016-17
Member, Virginia Tech History Council, 2017-present

University of Massachusetts, Amherst:

Vice President and Executive Council Member, Massachusetts Society of Professors, 2004-06
Organizer, *Inequality Lecture Series*, Center for Public Policy and Administration, 2004-05
Ad hoc search committee, Associate Provost and Director of International Programs, 2004-05
University of Massachusetts-Amherst Council on the Status of Women, 2001-2006
University of Massachusetts-Amherst Health Council, 2001-06
Recruitment Committee, Master's Program in Public Policy and Administration, 1999-2000, 2001-02
Curriculum Committee, Master's Program in Public Policy and Administration, 1997-99, 2000-01
LINKS 1998 State Planning Committee (this annual conference facilitates collaboration between public universities and state governments)
University Without Walls Advising, 1996-97, 1999-2006

Service to Scholarly Discipline

Member, Editorial Board, *Policy Studies Journal*, 2021-
Member, Editorial Board, *Administration & Society*, 2015-
Member, Executive Committee, Pi Sigma Alpha (national Political Science honor society), 2008-12
Member, Pi Sigma Alpha Best Undergraduate Thesis Committee, 2008-10, 2012; Penniman Graduate Scholarship Committee, 2011
External examiner, Political Science Honors Students, University of Virginia, May 2010

Member, APSA Organized Section on Public Administration, Leonard D. White Award Committee, 2008-09 (awards APSA's prize for the best dissertation in public administration)

Member, Editorial Executive Board, *Social Science History*, 2006-2010

Editorial Board Member, *Polity*, 2001-2009

Member, APSA Organized Section on Federalism and Intergovernmental Relations, Derthick Best Book Prize Committee, 2005-06

Member, American Political Science Association, William Anderson Award Committee, 2002-03 (awards APSA's prize for the best dissertation in state and local politics, federalism, or intergovernmental relations)

Member, Law and Society Association, Hurst Prize Committee (awards the Association's prize for the best book on legal history published in the previous two years), 2001-02

Executive Council Member, APSA Organized Section on Federalism and Intergovernmental Relations, 2000-03; Chair, Nominations Committee, 2001

Ad hoc reviewer, National Science Foundation, 2003

Reviews for journals and publishing houses, 1997-present: *Journal of Public Administration Research and Theory*, *Policy Studies Journal*, *Nonprofit and Voluntary Sector Quarterly*, *State and Local Government Review*, *Polity*, *Law and History Review*, *Studies in American Political Development*, *Journal of Policy Analysis and Management*, *Public Performance and Management Review*, *Public Administration Review*, *Political Research Quarterly*, *Administration & Society*, *Law and Society Review*, *Publius*, *Journal of American History*, CQ Press, McGraw-Hill, Prentice-Hall, Houghton Mifflin, Cambridge University Press, Cornell University Press

Executive Council Member, New England Political Science Association, 1998-2000, 2003-05

Outreach/Community Service

Participant, program on autism spectrum disorder services in rural, southwest Virginia for policymakers and stakeholders. 20 July 2018. Bolling Wilson Hotel, Wytheville, VA.

Lecture series in Germany for the U.S. Embassy/Department of State, January 2000. Public lectures in Stuttgart, Berlin, Tübingen, and Munich on U.S. federalism and welfare reform for audiences of university faculty and students, elected officials, public administrators, and journalists.

Consultant, local government organization and management, 1996-98. Provided unpaid professional advice to Massachusetts local governments on minority representation (City of Springfield, MA) and government reorganization (City of Greenfield, MA).

PROFESSIONAL MEMBERSHIPS

American Political Science Association
Public Management Research Association
American Society for Public Administration
Law and Society Association

REFERENCES

Available upon request